

EDUCATION AND WORKFORCE DEVELOPMENT ROUNDTABLE MINUTES

June 7, 2023

Vince Yanez

The Education and Workforce Development Roundtable of the City of Mesa met in the Mesa Fire and Medical Coyote Conference Room, 708 W. Baseline Rd., Bldg. 1., on March 1, 2023, at 1:36 p.m.

BOARDMEMBERS PRESENT BOARDMEMBERS ABSENT STAFF PRESENT Councilmember Heredia, Vice Lisa Cartwright-Harris Councilmember Spilsbury, Chair Dr. Perry Berry Chair Holly Moseley Candice Copple Lauren Lowe Dr. Dawn Foley John Corsaro (Designee for Dr. Jenny Jackson Robinson Sarah Tolar Chad Wilson) Sally Harrison Dr. Shane McCord **Rich Nickel** COUNCIL PRESENT Dr. Joe O'Reilly Renee Parker (Designee for Dr. None Andi Fourlis) Dr. Tammy Robinson * David Williams Jo Wilson

(*Participated in the meeting through the use of video conference equipment.)

Chairperson Spilsbury excused Vice Chairperson Heredia and Boardmembers Foley and Jackson Robinson from the entire meeting. She excused Boardmember O'Reilly from the beginning of the meeting; he arrived at 2:00 p.m.

1. Call meeting to order, welcome announcements and reminders from the Chair.

Chairperson Spilsbury called the meeting to order and welcomed Renee Parker and John Corsaro as designees.

Chairperson Spilsbury noted the schedule of future meetings as follows:

September 6, 2023 - The Studios @ Mesa City Center

December 6, 2023 – Mesa Fire and Medical Coyote Conference Room

2. Take action to approve the Roundtable Meeting Minutes from March 1, 2023.

It was moved by Boardmember David Williams, seconded by Boardmember Jo Wilson that the March 1, 2023, Education and Workforce Development Roundtable meeting minutes be approved.

Upon tabulation of votes, it showed:

AYES – Spilsbury–Berry–Copple–Cosaro–Harrison–McCord–Nickel–Parker–Robinson– Williams–Wilson–Yanez NAYS – None ABSENT – Heredia–Foley–Jackson Robinson–O'Reilly

Chairperson Spilsbury declared the motion carried unanimously by those present.

3. Presentation from City Staff on Governor's Educator Retention Task Force.

Chairperson Spilsbury stated the Governor's Education Retention Task Force has been convened by Governor Hobbs to examine and make recommendations regarding the statewide educator retention crisis. She noted that the East Valley is represented on the task force by City of Mesa Education and Workforce Administrator Sarah Tolar and Mesa Public Schools Assistant Superintendent of Human Resources Justin Wing.

Ms. Tolar displayed a PowerPoint presentation on the Governor's Educator Retention Task Force. (See Attachment 1)

Ms. Tolar explained the task force will make recommendations regarding the education retention crisis in a report due in December 2023. She elaborated that the group would hold ongoing stakeholder meetings and conduct surveys to gain a better understanding of the wide variety of issues affecting retention including pay and benefits, working conditions, and teacher preparation programs. (See Page 3 of Attachment 1)

Ms. Tolar stated the goal of the first Governor's Educator Retention Task Force meeting was to identify the following working groups: Retention Innovations and Solutions, Teacher Preparation and Certification, Compensation and Benefits, and Working Conditions. She noted that Mr. Wing is part of the Compensation and Benefits working group and she is part of the Working Conditions group. She provided highlights from each group. (See Pages 4 and 5 Attachment 1)

In response to a question from Boardmember McCord, Ms. Tolar stated that Grand Canyon University (GCU) was not a part of these committees; however, they will be included in the future.

Ms. Tolar continued by saying that the committee is working with Arizona State University (ASU) Morrison Institute for Public Policy to help with survey creation, distribution, and focus groups. She added the Hunt Institute is working with the task force to obtain facts about promising practices for other states. She explained the information obtained in these discussions. (See Page 6 Attachment 1)

Boardmember Nickel reported on new data regarding teacher pay that reflects an average of three year's data, which he said is the only way to compare nationally. He noted the data does not include recent bonuses. He stated Arizona's starting teacher salaries are competitive nationally but not for experienced teachers. He clarified that Arizona lacks many experienced teachers due to turnover. (See Page 7 of Attachment 1)

In response to a question from Boardmember Berry, Ms. Tolar stated she would research how many districts are starting without certified teachers and share her findings at the next meeting.

Boardmember McCord commented that high school and special education teachers are much harder to find than elementary school teachers.

Discussion ensued related to the current layers of requirements, certifications and endorsements required for teachers, noting that the cost and burden is often too much for teachers.

Boardmember O'Reilly joined the meeting at 2:00 pm.

Ms. Tolar stated that she and Mr. Wing will represent the East Valley with the goal of sharing helpful information. She said questions and constructive feedback are welcomed.

4. Update from City Staff on Read On Mesa Initiative and Economic Development/Higher Education Convening. Discussion and questions about progress.

Ms. Tolar provided an update about the Read On Mesa initiative. She said the summit was held in March to create awareness of the resources provided by the participants. She noted that in the last meeting, Boardmember David Williams expressed concern that businesses were not sure how to support the initiative. She said, in response, the work group created a Business Engagement Toolkit and explained the ways that citizens, businesses, and City staff can participate. (See Pages 9 and 10 of Attachment 1)

Economic Development Project Manager Bryan Smith provided an update on the first meeting of the Higher Ed/Economic Development group which included participants from ASU, the Community College District and Benedictine University. He added that future meetings will include additional schools such as Northern Arizona University (NAU), the Workforce Center, and East Valley Institute of Technology (EVIT). He explained the purpose was to bring together leaders from higher education, economic development, and workforce development in Mesa to strengthen partnerships that will benefit the community. He added the hope is to build better relationships and coordination with workforce development partners by identifying the skills gap in hiring and career paths. (See Pages 11 and 12 of Attachment 1)

Mr. Smith illustrated the business development data provided by partners at the Greater Phoenix Economic Council. He highlighted the companies that have a substantial effect on hiring for entry level positions. He reviewed the job postings in the City of Mesa over the last 12 months, noting that Banner Health currently has over 15,000 postings. (See Page 13 of Attachment 1)

Mr. Smith stated that the group will continue to conduct quarterly meetings and obtain data and information to share with this group.

In response to a question from Boardmember Berry, Mr. Smith stated that the highest jobs in demand are Aerospace, Education, and Healthcare. He added at the occupational level, retail and customer service jobs are also needed.

Boardmember Copple stated that the Board of Education is interested in opening a Medical School at the Downtown Phoenix campus which should help fill some of the needs at the healthcare level.

5. Presentation by Education Forward Arizona Staff on Billions to Gain: The Economic Benefits of Investing in a More Educated Arizona. Chairperson Spilsbury gave a brief overview of the presentation, Everything to Gain: A Shared Framework to Communicate the Value of Education After High School. She introduced Rich Nickel, Education Forward President and CEO, and Dr. Teresa Leyba Ruiz, Senior Vice President and Chief Advocacy and Programs Manager.

Mr. Nickel stated that Education Forward Arizona has been adding capacity to their company at senior leadership levels. He said Dr. Leyba Ruiz will be running their programs around the state and overseeing the Ask Benji Tool, FAFSA Tool, and many others.

Dr. Leyba Ruiz explained that the mission of Education Forward Arizona is to advocate for and act on education improvements that advance the quality of life for all Arizonans. She said that is achieved in three ways: voice, policy, and programs.

Dr. Leyba Ruiz explained that Arizona's goal for education beyond high school to have 60% of adults holding credentials or degrees by the year 2030. She said that currently the state's rate is 48%, which is a 2% increase from last year. She declared pathways to education beyond high school are not only college degrees; pathways could also be a certification, license, or educational credentials. (See Pages 19 and 20 of Attachment 1)

Mr. Nickel added that there are a lot of options for education after high school, noting that it is more about the benefits to the community than it is about the money.

He stated that the prevailing message of "college isn't for everyone" is being replaced with education after high school. He clarified that the term college creates a messaging barrier, and the challenge is to teach students to focus on their options after high school because the message that college isn't for everyone is not always true. (See Pages 21 through 23 of Attachment 1)

Boardmember Berry agreed with the suggested messaging. He advised that educators should give all students an opportunity to choose for themselves and believes that focusing more on careers than how to get there might achieve more buy-in from students.

In response to a question from Boardmember McCord, Mr. Nickel stated that the earning potential for a person with a bachelor's degree is higher than a person with a high school diploma and that has not differed over time.

Mr. Nickel explained that Arizona has everything to gain in our economy, in our workforce, in our community, and as individuals. He said the Everything to Gain campaign has a wide range of partners sharing the same messages. (See Page 25 of Attachment 1)

Dr. Leyba Ruiz explained the journey to the education progress meters and presented new data that includes Quality Early Learning, 3rd Grade Reading, 8th Grade Math, High School Graduation, Opportunity Youth, Post High School Enrollment and Attainment. (See Page 26 of Attachment 1)

Dr. Leyba Ruiz detailed what is needed to reach the Achieve60AZ goal and the goals in the Arizona Education Progress Meter. She said that Achieve60AZ serves as a guide for policymakers, funders, educators, business, and community leaders to jointly prioritize and advocate for changes to move education forward. She provided examples of how Arizona can make gains in education in Early Childhood, High School, and After High School. (See Pages 27 and 28 of Attachment 1)

Mr. Nickel explained the economic benefits of having a higher educated population including more taxes paid, less crime, and a better economy. He commented that college is an investment in

lifetime earnings and that those with a bachelor's degree will earn three times more than high school graduates. He noted that bachelor's degrees remain to be the number one driver of vibrant economies across the country. He added that there is also a social value of increased college enrollment and completion. (See Pages 30 through 33 of Attachment 1)

Boardmember Perry commented that studies show there is higher civic engagement from those with a bachelor's degree.

Mr. Nickel explained that increasing education after high school for underrepresented groups could lead to an \$8.69 billion economic gain in Arizona. He added that increasing higher education enrollment by 20% could lead to more than \$5 billion in economic gains for Arizona.

Mr. Nickel continued by listing four areas where the state and municipalities can consider investing in college access and attainment, adding that Mesa is already accomplished in each area. (See Page 36 of Attachment 1)

Chairperson Spilsbury stated that civic engagement is important, and Mesa is seeing the results of uneducated communities.

6. Discuss and provide feedback on Billions to Gain presentation. Discuss opportunities for Roundtable engagement and action steps to collectively impact educational attainment and workforce development.

Chairperson Spilsbury stated that this item would be continued to a future date.

7. Roundtable members share information regarding their involvement in recent and upcoming education or workforce-related events or programs.

Mesa Public School Principal Renee Parker provided an overview of an Education Summit held at Mountain View with 120 business representatives. She explained that today's presentation summed up the purpose of the Summit, to expose students to the available pipelines and for the businesses to provide internships to the students. She said that the students shared their experiences of paid internships and how they benefited from the program. She emphasized the importance of recognizing that these students are our next workforce.

Ms. Tolar added that the students on the panel talked about how the internship changed the trajectory in their lives which has impacted their pathway.

Boardmember Copple stated that most of the students did not know what an internship was until a teacher introduced them to it and the experience expanded their minds.

Ms. Tolar announced that all boardmembers received an invitation to the Bezos Academy Stakeholder Meeting a week from tomorrow. She noted the non-profit arm of the Bezos Association Montessori School needs more cites to partner with and is interested in Arizona.

Boardmember O'Reilly said that he hosted staff at the Elios Decision Center about education and workforce and was also a host for the Arizona's Mayor Roundtable.

Ms. Tolar shared that the Workforce Center is doing resume workshops on Tuesdays in June and there is also a Resource & Hiring event being held on June 27 at the Mesa Arts Center.

Education and Workforce Development Roundtable June 7, 2023 Page 6

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8. Call to the public.

There were no public comments.

9. Call for future agenda items.

There were no future agenda items discussed.

10. Adjourn.

Without objection, the Education and Workforce Development Roundtable meeting adjourned at 3:04 p.m.

I hereby certify that the foregoing minutes are a true and correct copy of the minutes of the Education and Workforce Development Roundtable meeting of the City of Mesa, Arizona, held on the 7th day of June 2023. I further certify that the meeting was duly called and held and that a quorum was present.

Holly Moseley

sr (Attachments-1)

Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 1 of 39

JUNE 7, 2023

Mesa Development Roundtabl Education and Workforce

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East Valley Representatives: Justin Wing – Mesa Public Schools, Asst. Supt. of Human Resources Sarah Tolar – City of Mesa, Education and Workforce Administrator	The task force will make recommendations regarding the education retention crisis in a report due in December 2023. By holding ongoing stakeholder meetings and conducting surveys the group hopes to better understand the wide variety of issues affecting retention including pay and benefits, working conditions and teacher preparation programs.		nt 1
	rt due in hopes to better conditions and	Retention Task	Force

Education and Workforce Development Roundtable June 7, 2023 Attachment 1

Page 4 of 39 Retention Innovations and Solutions orking Groups

Teacher Preparation and Certification

Compensation and Benefits

Working Conditions

Developr	n and Workforce nent Roundtable 2023 ent 1
Attached of Attach	cussion, collaboration & next steps

• The Hunt Institute:

- Promising practices for other states
- Educator Retention: North Carolina spotlight
- Dept of Ed staff collect, analyze report of data (teacher retention, student performance, certification challenges, etc.)
- Increasing pay, National Board Certification, student loan forgiveness, career ladders

Non-policy impact:

- Grow your own programs, residencies and apprenticeships, school leaders, One Million Teachers of Color campaign, Innovative district and school budgets.) teaching models (collaborative teaching models. Aim to redesign the school day without adding additional cost to state,
- Next Education Workforce (ASU/Mesa)

 May → survey discussion, development and planning June → regional focus groups, data collection and analysis Mid-July → Surveys out in the field July - August → data collection and quantitative data analysis September - October → Final interviews, discuss analysis and group findings 	 Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 7 of 39 Current & former Survey Distribution: online, - 6-8 virtual focus groups w/ educators * 15 interviews w/ former educators
d planning on and analysis tative data analysis liscuss analysis and group findings	Timeline e, 8-10 mins

October – December – In-depth coding, final reporting

Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 8 of 39

undtable ask...

Encourage survey response

- Share out Task Force information and awareness
- Recommend educators for focus groups
- Provide feedback

Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 9 of 39

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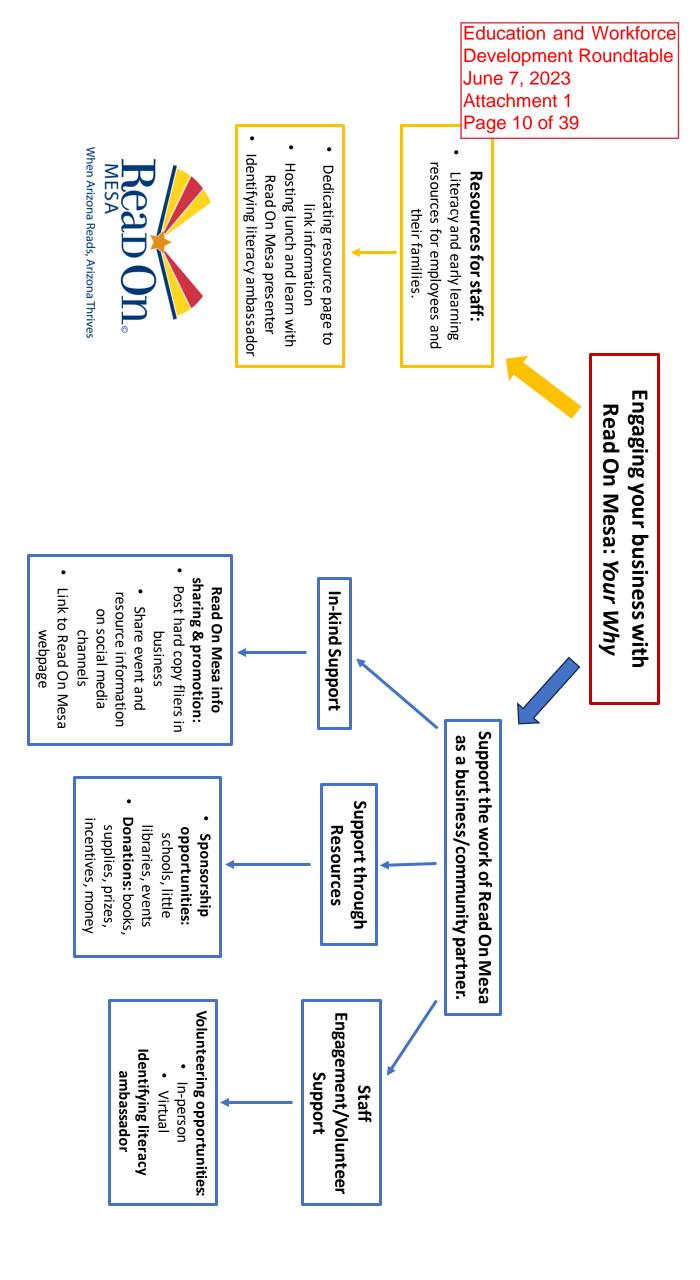


Business Engagement Toolkit

students who are not reading proficiently by the end of third grade typically struggle not meet the expectations of the 21st-century workforce. Functional literacy skills start at an early age and have a lifelong impact. Data shows that throughout their elementary years, are less likely to graduate high school and, ultimately, do

schools alone. dynamic and rapidly growing economy. However, the effort to recover learning loss from the pandemic, support and improve early literacy in Mesa is not an issue that can be tackled by collaborative, productive members of the Mesa community is imperative to support our Preparing our future generations to enter the competitive workforce and become

community to engage in and support these efforts. effort. The purpose of this toolkit is to provide clear options and opportunities for our business The engagement and support of community businesses/organizations is important in this





collaboration to benefit our community. partnerships and provide an opportunity for sharing, resulting in increased development and workforce development in Mesa to strengthen **Purpose:** To bring together leaders from higher education, economic

Discussion topics:

- City of Mesa Economic Development landscape and data
- WFD programs/initiatives
- Opportunities, needs, feedback

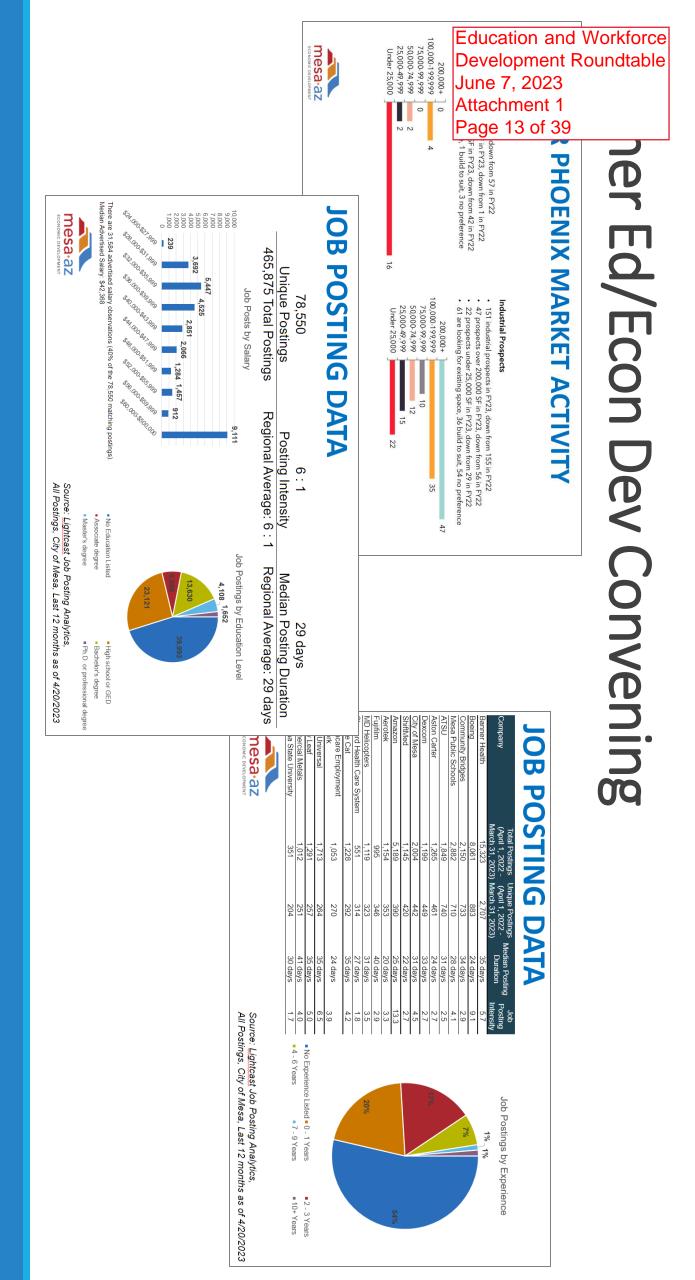
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er Ed/Economic Development Convening

Attachment 1 Page 12 of 39 Provide equitable access to resources and support for mesa jobseekers and pmployers.

- Strengthening relationships and improving coordination with workforce development partners
- Identify and mitigate the skills gap in hiring.
- Conducting outreach for career pathways development.





Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 14 of 39

At steps:

- Quarterly meetings
- Data/information sharing
- Focus on recent company locates' hiring needs in Mesa
- Determining how to use job posting data to inform broader strategies
- Identifying potential collaborations and escalating advocacy for long-term labor shortages

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June 7, Attachm	2023 nent 1		
Page 15	5 of 39		
June 7, Attachm Page 15 ducation Forward Arizona	sting in a More Educated Arizona	ons to Gain: The Economic Benefits of	

Dr. Teresa Leyba Ruiz, Senior Vice President and Chief Advocacy and Programs Officer

Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 16 of 39

education **FORWARD** arizona



Mesa Education and Workforce Roundtable Quarterly Meeting Rich Nickel and Dr. Terry Leyba Ruiz June 7, 2023

Framework to Communicate the Value of Education After High School Everything to Gain: A Shared

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Our Mission

for all Arizonans. improvements that advance the quality of life To advocate for and act on education





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zona Goal for Education Beyond High School



60% of adults (24-65) will hold a credential or degree by 2030

Today, the state's rate is 48% This is a 2% increase from last year

★ 77,000 degrees or certificates



@ EdForwardAZ



College, University **Bachelor Degree**



Community College Associate Degree



Educational Credential Certification, License,



Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 20 of 39

Pathways to Education Beyond High School

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Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 21 of 39

s Education After High School Worth It?

"Postsecondary education opened many doors for me. It allowed me to discover my passions, build my career and inspired me to give back to my community."

-Carmen de Alba Cardenas, ASU Class of 2021







electricians and carpenters." "We have plenty of 'studies' majors. We need plumbers, welders, machinists,

than a high school diploma." "Unfortunately, many bachelor's

degrees now amount to little more

lies and racist reads." "Sure, run by democrats to push





Education and Workforce velopment Roundtable ne 7, 2023 Attachment 1 Page 22 of 39 YES for individuals, businesses, our communities and our entire state. ³⁹March 13, 2023 Facebook Post:

Combating the Negative Rhetoric

Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 23 of 39

Is Education After High School (College)

YES

Awesome! Let's help more people from more backgrounds gain access and succeed!

NO

- Who is it for?
- Who decides who gets the opportunity?
- Who is excluded?



Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 24 of 39

- when students continue their

education after high school.







Shared messages

Calls to Action

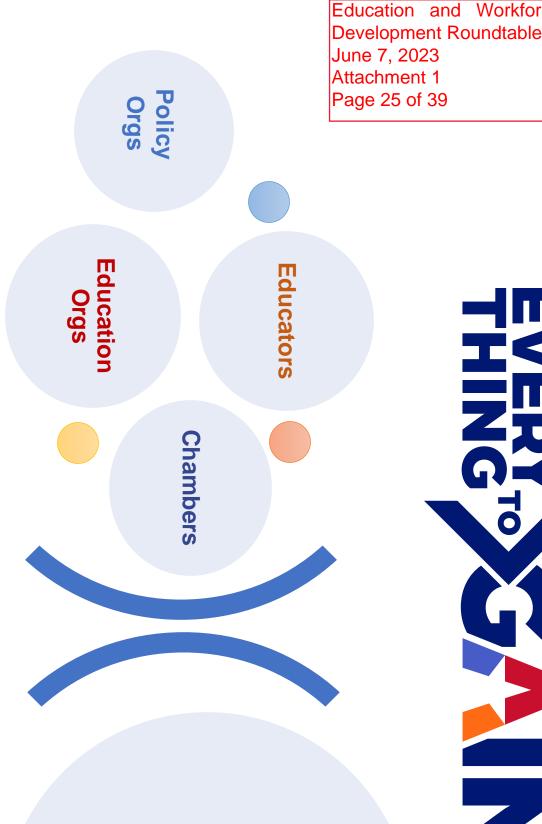
AzCAN

Storytelling

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Wide range of partners



Social Posts

Materials

Messages

THING

Workforce

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High School Graduation **Stand Today** Where We students who graduate Percent of high school 2030 GOAL-90% in four years. 5 Ð **Quality Early Learning** Percent of 3- and 4-year-old children that are in quality **Opportunity Youth** early learning settings. Percent of 16-24 year school or working. olds NOT going to 2030 GOAL-45% 2030 GOAL-7% $\overline{\mathbf{\Theta}}$ Percent of 3rd grade students postsecondary education the semester after graduating who scored proticient or **3rd Grade Reading** highly proficient on the graduates enrolled in Percent of high school AASA English language Post High School Enrollment arts assessment. 2030 GOAL-70% 46% 2030 GOAL-72% high school. Ð Đ successful in high school math degree or who have an active 25-64 years of age who have Percent of 8th grade students Percent of Arizona residents completed a 2- or 4-year who are prepared to be professional certificate 8th Grade Math Attainment 2030 GOAL-60% 2030 GOAL-69% 48% or license. $\overline{\mathbf{O}}$ 1



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Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 27 of 39

Prioritizing What Matters Most An Education Action Plan for Arizona to Meet the Achieve60AZ Goal

January 2023

EducationForwardArizona.org



What do we need to do as a state to reach the Achieve60AZ goal and the goals in the Arizona Education Progress Meter?

- Convened hundreds of education / community leaders and students to find an answer, that's owned by the community.
- Created a shared action plan with concrete steps and clear direction — regarding how we can improve student outcomes in Arizona.
- The <u>Achieve60AZ Action Plan</u> serves as a guide for policymakers, funders, educators, business and community leaders to jointly prioritize and advocate for changes to move education forward.

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How do we make gains across Arizona?

Early Childhood

2023

39

achment 1

28 of

cation and Workforce

Roundtable

- Page Offer state-supported full-day Kindergarten and inclusive pre-K
- Recruit and retain a highly-qualified early childhood workforce
- Strengthen free and reduced lunch and after school programs
- Increase educator pay and retain great teachers

High School

- Increase and sustain professional development and coaching for educators
- Create a math equivalent to Read On Arizona
- Start the Education Career Action Plan (ECAP) in 8th grade
- Increase equitable access to dual and concurrent enrollment
- counselors

After High School

- Make college more affordable and expansion scholarship programs
- Strengthen linkages between the PK-12 and postsecondary education systems
- Implement a long-term P20 funding system



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The Economic Benefits of a More Educated Arizona



Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 30 of 39

Individuals benefit from college attainment primarily in terms of higher lifetime earnings; additional benefits include increased labor force participation and job security.

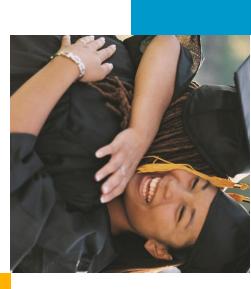
Social impact shows how college enrollment and completion are good for communities and the state of Arizona as a whole; they lead to increases in gross earnings and health status, as well as reductions in crime and other social consequences influenced by increased attainment.

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Fiscal impact reflects the beneficial tax consequences at the federal and state/local levels related to increased enrollment and completion (e.g., higher revenues and lower public expenditures, such as on health and crime).



Attachment 1 Page 31 of 39 For college now; reap benefits later





Taxes: Differences in lifetime tax payments per education level are substantial, and individuals with college degrees contribute significantly more

a high school diploma alone. Earning a degree leads to even better outcomes.

Lifetime Earnings: College-going is associated with enhanced outcomes relative to



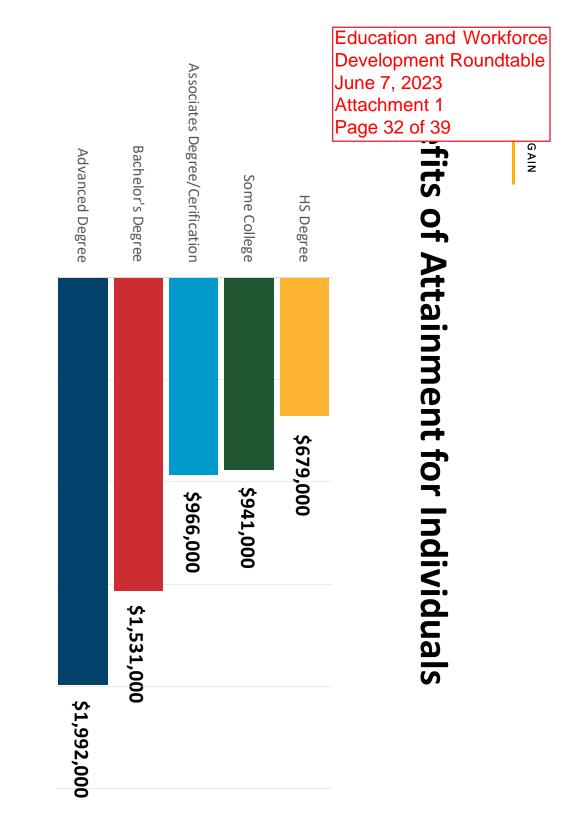
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school graduates Health: Individuals with more college education are significantly healthier than high



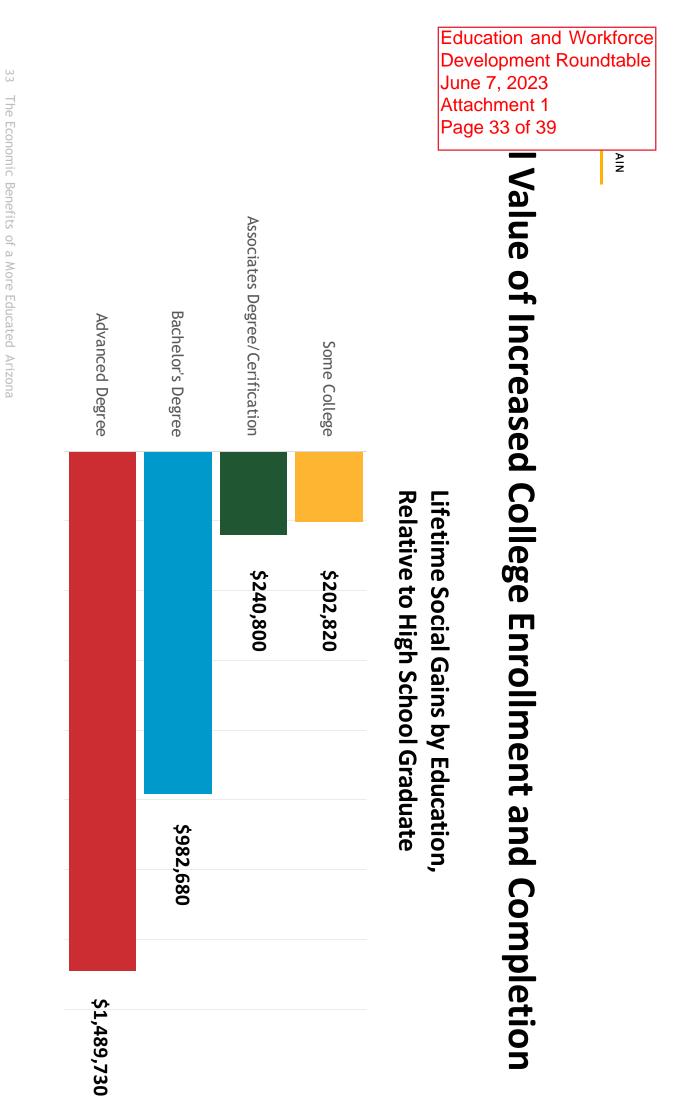
business growth. Arizona economy: College-educated workforce boosts productivity, investment and





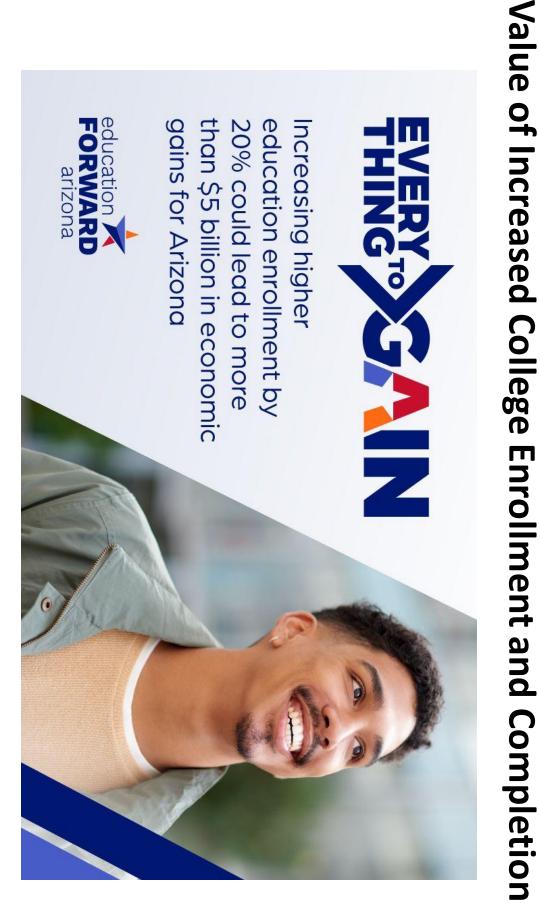


Individuals with bachelor's degrees are projected to earn nearly **three times more** than high school graduates over their lifetimes.



Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 34 of 39

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Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 35 of 39

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rtunities for Economic Growth

Increasing education after high school for underrepresented groups could lead to **\$8.69 billion in economic** gains in Arizona.





Areas where the state and municipalities can consider investing include:

- Enhancing college readiness and strengthening the linkages between the K-12 and postsecondary education systems
- Ν Reducing non-academic barriers to college-going and college completion.
- ω Making college more affordable for all students



Programs and initiatives, including public-private partnerships, that incentivize more students to pursue college degrees in high-value sectors

Education and Workforce Development Roundtable June 7, 2023 Attachment 1 Page 37 of 39

Thank You!



Rich Nickel President and CEO

rich.nickel@educationforwardarizona.org

Dr. Terry Leyba Ruiz SVP and Chief of Advocacy & Programs tleybaruiz@educationforwardarizona.org





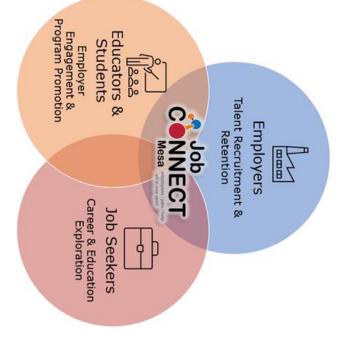
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cation and Workforce Edu elopment Roundtable June 7, 2023

Attachment 1 Page 38 of 39 Ingthening infrastructure/communication: Mesa Job Connect Platform undtable Engagement/Action Steps

Development of common messaging/awareness





- MPS Business & Education Summit June 6th
- Workforce Center @ Mesa Events
- Resume Workshops Tuesdays, 10 12 PM
- Resource & Hiring Event
- June 27th @ Mesa Arts Center